



BUDGET 2012/2013

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1. OVERVIEW

1.1 Executive Summary

Under the *Local Government Act 1989* ("the Act"), Council is required to prepare and adopt an annual budget. Council's aim is to adopt the budget by 30 June each year.

A high level Long Term Financial Plan for the years 2012/2013 to 2016/2017 (part of the Strategic Resource Plan) has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Financial Plan is financial sustainability in the medium to long term, whilst still achieving the Council's strategic objectives as specified in the Council Plan.

The 2012/2013 budget presented in this report has been developed through a rigorous process of consultation and review with Council and Council officers. It is Council's opinion that the budget is financially responsible and contributes to the achievement of all of the Council Plan strategic objectives and strategies included in the 2009 – 2013 Council Plan. It is also forward looking in that it fits within a longer term framework which seeks to enhance financial sustainability in the long term.

Demand for services has meant Council more than ever is looking to source additional external income. The need to attract investment to the municipality to boost household income and in turn rate income, means Council is very active in the area of economic and community development and this is reflected in the responsibility for same residing with the Chief Executive Officer.

The 2012/2013 Operating Budget forecasts an operating surplus of \$5,220,966 (including non-cash items), after raising rates and charges (including municipal and garbage) of \$10.52 million and capital revenue of \$7.893 million. Excluding non-recurrent grants, an operating deficit of \$2.672 million is forecast for 2012/2013. Council has been able to continue to deliver existing service levels in circumstances where cost shifting to local government has continued to put pressure on all of Council's resources.

The Council's financial position will continue to maintain a consistent level of funds available for the ongoing provision of services as demanded by its citizens. Council operations are expected to be impacted by inflation, wages growth, government funding, and increases in waste disposal costs as a result of the State levy payable and the introduction of the carbon tax. As such, it will be necessary to achieve future revenue growth whilst containing costs in order to achieve a breakeven point. In order to achieve these objectives whilst maintaining service levels and a robust capital expenditure program, general rates will increase by 4.8% in 2012/2013.

The total capital expenditure program will be \$14.98 million. Of the \$14.98 million of capital funding required, \$1.28 million will come from reserve funds, with the balance of \$13.71 million from external grants, contributions and Council's own sourced revenue. The capital expenditure program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project. Council's capital works program is intentionally large to continue to close the gap between renewal and depreciation of assets. The program reduces over five years.

Whilst the 2012/2013 budget has been prepared on the basis of constraint, it is acknowledged that the Council still needs to fund new projects and maintain existing services. The challenge is to source additional funding to ensure Council meets the needs of its communities into the future.

1.2 Budget Overview

1.2.1 Strategic planning framework

The Annual Budget has been developed within an overall planning framework which guides the Council in identifying community needs and aspirations over the long term, converting these into medium (Council Plan) and short term (Annual Budget) objectives, initiatives and activities.

The Strategic Resource Plan included in the Council Plan summarises the financial and non-financial impacts of the objectives and strategies and determines the sustainability of these objectives and strategies. The Annual Budget is then framed within the Strategic Resource Plan, taking into account the activities and initiatives included in the Annual Budget which contribute to achieving the strategic objectives specified in the Council Plan.

1.2.2 Basis for Budget Preparation

Under the Local Government Act 1989 (the Act), Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Local Government (Finance and Reporting) Regulations 2004 (the Regulations) which support the Act.

The first step in the budget process is for the Officers and Council to prepare the annual budget in accordance with the Act and submit the "proposed" budget to Council for approval "in principle". Council is then required to give "public notice" that it intends to "adopt" the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted and a copy submitted to the Minister by 31 August each year.

The 2012/2013 budget which is included in this report is for the year 1 July 2012 to 30 June 2013 and is prepared in accordance with the Act and Regulations. The budget includes standard statements being a budgeted Income Statement, Balance Sheet, Cash Flows and Capital Works. These statements have been prepared for the year ended 30 June 2013 in accordance with Accounting Standards and other mandatory professional reporting requirements and in accordance with the Act and Regulations. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

The budget includes consideration of a number of long term strategies to assist Council in considering the Budget in a proper financial management context. These include a Strategic Resource Plan for the years 2012/2013 to 2016/2017, Rating Strategy and Borrowing Strategy.

1.2.3 Annual Plan and Budget Process

The key dates for the annual plan and budget process are:

1.	Draft Budget submitted to Council for review	April/May
2.	Draft Budget submitted to Council for approval	May
3.	Public notice advertising intention to adopt budget	May
4.	Budget available for public inspection and comment	May/June
5.	Submissions together with budget referred to Council	June
6.	Budget and submissions presented to Council for Adoption	June
7.	Copy of budget submitted to the Minister	August

1.3 Budget Influences

1.3.1 External Influences

In preparing the 2012/2013 budget, a number of external influences have been taken into consideration because they are likely to impact significantly on the services delivered by Council in the budget period. These include:

- Consumer Price Index (CPI) increases on goods and services of around 3.1% per annum (ABS release 25 January 2012). State-wide CPI is forecast to be 2.5% for the 2012/2013 year (Victorian Budget Papers 2011/12).
- The 'Engineering Construction' and 'Non-Residential Building' Indices prepared by Econtech are forecast at 1.7% and 2.5% respectively (MAV Local Government Cost Index Report, 2011)
- Increase of \$4.40 per tonne (or 10%) in the levy payable to the State Government upon disposal of waste into landfill, resulting in additional waste disposal costs.
- Introduction of a carbon price by the Federal Government commencing at a fixed price of \$23 from 1 July 2012. This will have a significant impact on the costs of waste disposal, energy costs and general cost inputs.
- Local climate conditions continue to impact, further reducing household income.
- Community suffers from an unemployment rate which is double the national average.
- Prevailing global economic conditions which are expected to remain difficult during the budget period, impacting investment and borrowing interest rates.

1.3.2 Internal Influences

As well as external influences, there were also a number of internal influences which have had a significant impact on the setting of the budget for 2012/2013. These include:

- Enterprise bargaining increases in salaries and wages.
- Increased costs associated with waste management.
- Large reliance on grant income.

1.3.3 Budget principles

This budget is another step in the achievement of Council's financial goals outlined in the Strategic Resource Plan. Accordingly, the strategy adopted in this budget is to:

- Maintain service levels and other assets at current levels in the most cost effective ways.
- Pursue grant funding in all cases where applicable.
- New initiatives which are not cost neutral to be justified through a business case.
- Reduce overall borrowings.
- Ensure fees and charges where possible are moving towards a user pays principle and increased in line with CPI or market levels.
- Construction and material costs to increase in line with the CPI and the Engineering Construction Index.
- Salaries and wages to be increased in line with Council's Enterprise Bargaining Agreement (EBA)
- Ensure that any new staff positions support the objectives of the Council Plan.
- Real savings in expenditure and increases in revenue identified previously are to be preserved.

2. BUDGET ACTIVITIES AND INITIATIVES

This section of the budget outlines the activities and initiatives Council will pursue for the 2012/2013 financial year, and are directly linked to the strategic objectives and strategies that will be followed by Council over the coming 3 years as outlined in the Council Plan 2009– 2013.

During the life of this Council Plan, Council will focus its efforts in the following five action areas. The strategies, key performance indicators and targets identified under each Action Area will be reviewed annually.

The five Action Areas of the Council Plan 2009-2013 are:

Community Life

Key to Success - Building an engaged, connected and inclusive community in which we take real pride and embracing education as the key for advancement

Sustainability

Key to Success - Managing threats to our environment, especially the lack of water and the risk of fire.

Prosperity

Key to Success - Establishing a diverse, prosperous and sustainable "new" local economy including utilising regional opportunities and capturing the opportunities tourism generates to complement existing strengths.

Cultural Richness

Key to Success - Conserving our cultural heritage and promoting the active development of the Shire as an important centre for the arts.

Growth and Services

Key to Success - Providing urban and rural infrastructure to enhance community life and liveability to meet aggressive population growth targets in line with regional planning.

The activities and initiatives for 2012/2013 will form the basis of Council's performance statement which is audited and included in the annual report at the conclusion of the 2012/2013 financial year. These activities are now required to form part of the budget document.

2.1 COMMUNITY LIFE

Enhancement of social connectedness, physical and social health and well being, education and participatory opportunities in order

Theme	Strategies	Timelines	KPI Target	KPI Measure
Safe Environments	Foster a 'whole of community' approach to community safety	Annually	<ul style="list-style-type: none"> Meet twice a year with Victoria Police 	<ul style="list-style-type: none"> Two meetings in 2012-13
	Implement the Central Goldfields Shire Recreation Plan	Annually	<ul style="list-style-type: none"> Plan actions implemented Specific projects and funding applications undertaken 	<ul style="list-style-type: none"> Two Plan actions implemented Two specific funding applications lodged
Recreation	Provide a range of facilities and programs across the municipality to increase participation in physical activity	Annually	<ul style="list-style-type: none"> Number of activities / programs / participants Evidence of specific activities and facilities. Funding applications undertaken. 	<ul style="list-style-type: none"> Three activities provided Two specific funding applications lodged
	Implement the 'Go for Gold' action Plan	Annually	<ul style="list-style-type: none"> Advancement of Go for Gold project via Go Goldfields 	<ul style="list-style-type: none"> Meet quarterly with Go Goldfields at Workshop.
Sustainable communities	Development of initiatives to promote Civic Pride	Annually	<ul style="list-style-type: none"> Implement 2 Civic Pride initiatives based on encouragement, education and/or enforcement. 	<ul style="list-style-type: none"> Report presented to Council Interpretive signage/Town Entrance sign projects underway.
	Increase education and learning participation and opportunities across the Shire	Annually	<ul style="list-style-type: none"> Attend meeting annually of Best Start, Go Goldfields, MEC Reference Group. Financial contribution annually to Chaplaincy program. 	<ul style="list-style-type: none"> Attend one meeting of Best Start, Go Goldfields, MEC Reference Group Minimum \$1,000 annual contribution
Education and Learning	Development of an Early Year Childhood Services delivery model	Annually	<ul style="list-style-type: none"> Increase Supported Playgroup participation Extend babies room at Child care centre Integration of 4 year old Kindergarten into long day care (to comply with universal kindergarten policy). 	<ul style="list-style-type: none"> Increase in number of participants to at least 10 per session. Secure funding for extension. Successful integration.
	Establishment of post-schooling training delivery model	Annually	<ul style="list-style-type: none"> Work in partnership with post-secondary education providers to establish delivery of programs. 	<ul style="list-style-type: none"> Two meetings with GILLEN.
Education and Learning	Increase community participation in arts and cultural activities	Annually	<ul style="list-style-type: none"> Provide at least two community exhibitions/activities Form partnerships with other service agencies in joint exhibitions. 	<ul style="list-style-type: none"> Two community exhibitions held Exhibition at Gallery (e.g., with BestStart)

2.1 COMMUNITY LIFE (CONTINUED)

Theme	Strategies	Timelines	KPI Target	KPI Measure
Community Health	Ensure frail aged and residents with disabilities are provided with appropriate supports to enable them to maximise their independence	Annually	<ul style="list-style-type: none"> All eligible residents in HACCC target group assessed for appropriate level of support. Establish Vulnerable Persons Register. 	<ul style="list-style-type: none"> 100% completion of assessments. Register in place.
	Encourage volunteerism and recognise its value to the community	Annually	<ul style="list-style-type: none"> Specific promotion of National Volunteer Week. Provide a Community Grants scheme to assist work of groups Make available free meeting space for Community groups. Works with Community service groups to assist Council during emergencies. Liaise with Centrelink for access to pool of skilled volunteers to work with Council projects. 	<ul style="list-style-type: none"> Two public articles promoting National Volunteer Week Administer annual community grants scheme. 5 Community groups meeting in Hub Able to respond to emergencies effectively (as part of MEC Plan). Engagement of volunteers in 3 Council projects. Four newsletters produced for year
	Increase the breadth and depth of the Council's communication with the Central Goldfields community Maintain a level of customer service that meets the expectations of the residents of Central Goldfields.	June, 2013 Annually	<ul style="list-style-type: none"> Produce Council newsletter on quarterly basis. Council representation on Community committees. Community member representation on Council committees. Utilise customer request handling software. 	<ul style="list-style-type: none"> Customer Request Software in place and 30 Customer Service Requests entered into system.
Inclusiveness	Increase the opportunities for the Central Goldfields community to participate in Council decision making, through meaningful consultation and engagement	Juns, 2013	<ul style="list-style-type: none"> Councillor/Officer representation at Community events. Community Consultations to be held. 	<ul style="list-style-type: none"> 8 events attended. 2 specific community consultation to be held.

Conservation and enhancement of natural environments, cultural heritage and built heritage.

Theme	Strategies	Timelines	KPI Target	KPI Measure
Sustainability	Ensure the Central Goldfields Waste Management Plan continues to meet the needs of residents	November, 2012	<ul style="list-style-type: none"> Review the Waste Management Plan Review practices including transfer stations 	<ul style="list-style-type: none"> Report presented to Council Report presented to Council
		November, 2012		
	Implement the 'Go for Gold' action Plan	Annually	<ul style="list-style-type: none"> Advancement of Go for Gold project via Go Goldfields 	<ul style="list-style-type: none"> Meet quarterly with Go Goldfields at Workshop.
		Annually	<ul style="list-style-type: none"> Attend meetings of Water Task Force. 	<ul style="list-style-type: none"> Attend meeting Water Task Force annually.
Annually		<ul style="list-style-type: none"> Renewable Energy Initiatives 	<ul style="list-style-type: none"> Participation in Solar Cities Project. Facilitation of establishment of a renewable energy industry in the Shire. 	
Natural Environment	Continue to work with environmental groups	Annually	<ul style="list-style-type: none"> Meet twice per year with environmental groups (meetings, campaigns etc.) 	<ul style="list-style-type: none"> Two meetings with local environmental groups e.g., Landcare

Improving sustained economic growth and diversification with a focus on strengthening the tourism industry.

2.3 PROSPERITY

Theme	Strategies	Timelines	KPI Target	KPI Measure
Tourism	Increase the number and length of visits to Central Goldfields through promotion, education, networking, publications	Annually	<ul style="list-style-type: none"> Increase visitations by 5% each year as recorded by Visitor Information Centre enquiry statistics 	<ul style="list-style-type: none"> 5% increase in the number of visitors
	Maintain and grow the Central Goldfields events stock and the economic contribution of these events to the Central Goldfields economy	Annually	<ul style="list-style-type: none"> Economic modelling to be undertaken to indicate events/economic impact/land cost, benefit ratio. 	<ul style="list-style-type: none"> Economic Impact of Energy Breakthrough event measured. Report presented to Council.
	Facilitate partners for 1 O'Halloran Drive, Maryborough	June, 2012	<ul style="list-style-type: none"> Facilitate sale or tenant in place. 	<ul style="list-style-type: none"> Achieved.
Commercial Activity	Develop an Economic Development Strategy which clearly articulates prioritised actions	January, 2013	<ul style="list-style-type: none"> Strategy reviewed 	<ul style="list-style-type: none"> Strategy reviewed Council.
	Implement the Go for Gold action plan	Annually	<ul style="list-style-type: none"> Advancement of Go for Gold project via Go Goldfields 	<ul style="list-style-type: none"> Meet quarterly with Go Goldfields at Workshop.
Manufacturing	Support existing businesses across Central Goldfields	Annually	<ul style="list-style-type: none"> Conduct visits to identified strategic businesses 	<ul style="list-style-type: none"> Report presented to Council. Visit 2 businesses.
	Support measures to address unemployment rates – including job creation, training, work ready programs	Annually	<ul style="list-style-type: none"> Meet at least quarterly with GoldBiz representatives. Include in Neighbourhood Renewal program objectives. Host Federal Government Local Employment Co-Ordinator. 	<ul style="list-style-type: none"> Meet twice with GoldBiz representatives. Include in Neighbourhood Renewal MoU. Provision of office work-station.
	Increase quality short-term/visitor accommodation options in Shire	Annually	<ul style="list-style-type: none"> Have meeting with accommodation industry personnel Support specific project such as 'Bull & Mouty' redevelopment. 	<ul style="list-style-type: none"> Meet once with industry personnel.
Sustainable Economic Development	Support the education sector, and specifically the Maryborough Community Education Precinct	Annually	<ul style="list-style-type: none"> MEC Reference Group to meet each term. Include in Neighbourhood Renewal program objectives. 	<ul style="list-style-type: none"> Provide letters of support for project. Meet twice with Group. Include in Neighbourhood Renew MoU.

2.4.CULTURAL RICHNESS

Conservation and enhancement of our cultural heritage and promoting the active development of the Shire as an important centre for the Arts

Theme	Strategies	Timelines	KPI Target	KPI Measure
Built Heritage	Continue to protect heritage sites within the municipality	March, 2013	<ul style="list-style-type: none"> Provide resources to review heritage studies. 	<ul style="list-style-type: none"> Include \$25,000 in Budget to review heritage studies
Cultural Heritage	Ensure that Council remains aware of the issues of importance with cultural and social heritage.	Annually	<ul style="list-style-type: none"> Champion listing as 1st National Heritage Region. 	<ul style="list-style-type: none"> Lead campaign and work with surrounding Shires to achieve listing.
Sustainability	Implement the "Go for Gold" Action Plan	Annually	<ul style="list-style-type: none"> Advancement of Go for Gold project via Go Goldfields 	<ul style="list-style-type: none"> Meet quarterly with Go Goldfields at Workshop.
Tourism	Support the development of arts and culture, against a heritage backdrop, as both major community celebrations and economic drivers	Annually	<ul style="list-style-type: none"> Strategy reviewed. 	<ul style="list-style-type: none"> Strategy reviewed and adopted by Council

2.5 GROWTH AND SERVICES

Provide urban and rural infrastructure to enhance the functioning of the community and facilitate development.

Theme	Strategies	Timelines	KPI Target	KPI Measure
Growth	Revitalise our smaller towns	June, 2013	<ul style="list-style-type: none"> Review Urban Design Framework documents Specific funding applications lodged Advance Talbot township sewerage project Revise the Central Goldfields MSS All planning permits processed within statutory timeframes 	<ul style="list-style-type: none"> Report presented to Council One funding application lodged Report presented to Council Report presented to Council 100% compliance with statutory timeframes
	Support residential living options	Annually		
	Facilitate development across the Shire	Annually		
	Implement the 'Go for Gold' Action Plan	Annually	<ul style="list-style-type: none"> Advancement of Go for Gold project via Go Goldfields 	<ul style="list-style-type: none"> Meet quarterly with Go Goldfields at Workshop.
	Complete the Maryborough Urban Prospects projects (all sites) including Station Domain	June, 2013	<ul style="list-style-type: none"> All sites with definitive future uses 	<ul style="list-style-type: none"> Report presented to Council
Traffic and Transport Systems	Undertake traffic studies to ensure the safe and efficient management of traffic in urban areas	June, 2013	<ul style="list-style-type: none"> Station Domain completed. 	<ul style="list-style-type: none"> Tenders invited for shade sails for playground and cover for stage.
	Support community bus services	Ongoing	<ul style="list-style-type: none"> Specific traffic counts, and, works proposals. 	<ul style="list-style-type: none"> Two traffic counts undertaken; two works proposals presented to Council
	Work to enhance passenger rail services from Shire	Annually	<ul style="list-style-type: none"> Continuation of bus service. Transport Connections Phase 3. 	<ul style="list-style-type: none"> Bus service continued. Partnering with other 2 other Transport Connections Projects in the Region.
	Maintain the Council's major asset categories – such as roads, bridges, footpaths, kerb & channel, drainage and buildings to meet defined service levels including standards in accordance with Council's Asset Management Plan	June, 2013	<ul style="list-style-type: none"> Finalise operational leasing arrangements. Lobby for additional daily rail services to/from Maryborough. Establish and review a rolling program of works and submit projects for funding consideration 	<ul style="list-style-type: none"> Operational lease in place. Meet with representatives from Department of Transport. Report presented to Council
		Ongoing		
Urban and Rural Services				

3. BUDGET ANALYSIS

3.1 Analysis of Budgeted Income Statement

The budgeted Standard Income Statement forecasts a surplus of \$5,220,966 (including non-cash items) for the year ending 30 June 2013.

BUDGETED STANDARD INCOME STATEMENT

For the year ending 30 June 2013

	Forecast	Budget
	11/12	12/13
	\$	\$
Revenues from Ordinary Activities		
Rates	8,178,605	8,656,890
Operating Grants	7,292,160	7,893,477
Capital Grants	18,756,476	7,839,326
Interest	416,000	320,000
User Charges	7,077,891	6,234,335
Statutory Fees	322,097	279,750
Reimbursements	47,000	235,000
Proceeds from Sale of Assets	3,196,055	1,739,543
Total Revenues	45,286,284	33,198,321
Expenses from Ordinary Activities		
Employee Costs	11,127,893	10,235,753
Materials and Servicables	2,762,444	2,540,975
Contract Providers	9,232,594	8,492,403
Bad Debts	27,800	26,300
Depreciation	4,579,831	4,589,831
Written Down Value of Assets Sold	3,303,752	1,762,120
Borrowing Costs	345,889	329,973
Total Expenses	31,380,203	27,977,355
Net Surplus(Deficit) from Operations	13,906,081	5,220,966
Movements in Equity		
Net increase(Decrease) in Asset		
Revaluation Reserves	-	-
Total Changes in Equity	13,906,081	5,220,966

3.1.2 Rates and Charges

It is proposed that rates and municipal charge income be increased to \$8,656,890. Page 33, section 4.3 includes the Rating Strategy which provides a more detailed analysis of rates and charges to be levied for 2012/2013.

3.1.3 Operating Grants

Government grants received from State and Federal sources will increase by \$601,317. This occurs as a result of an increase in funding for the Preventive Health program which commenced operations in early 2012.

3.1.3 Capital Grants

Capital grants are expected to reduce by \$10,917,150 in 2012/2013. This decrease occurs as a result of the winding up of Federal funding for the Natural Disaster experienced during January 2011, with \$12,380,199 forecast to be received in 2011/2012, and \$3,119,801 in 2012/2103.

3.1.4 Interest Revenue

Interest revenue includes interest on investments and rate arrears. Interest on investments is expected to be lower in 2012/2013 due to a reduction in the levels of cash held due to the expenditure of grants in relation to flood recovery works.

3.1.5 Reimbursements

Reimbursement income is expected to be \$235,000 in 2012/2013; this includes an expected \$73,000 to be received towards the cost of 2012 Revaluation for rates purposes, \$49,000 in Debt Collection Recovery and a \$100,000 contribution towards Putting Locals First projects.

3.1.6 Employee Costs

Employee costs include all labour related expenses such as wages and salaries and oncosts such as superannuation, workcover etc. Employee costs are expected to decrease by 8.02% or \$892,140 compared to 2011/2012. This decrease is primarily due to the expected winding down of flood recovery efforts as Council completes its recovery program.

3.1.7 Contract Providers

There is expected to be slight decrease in the services provided by contractors as a result of the anticipated wind down of flood recovery activities.

3.1.8 Depreciation

Depreciation relates to the usage of Council's property, plant and equipment including infrastructure.

3.1.9 WDV of Assets Sold

The 2011/2012 forecast included sales in relation to the Maryborough Urban Prospect (Maryborough Vacated School Sites) sales and anticipated Goldfields Export Cluster sales (also included in the 2012/2013 budget to the amount of \$1,288,000)

3.2 Analysis of Budgeted Cash Position

BUDGETED STANDARD CASH FLOW STATEMENT

For the year ending 30 June 2013

	Forecast 11/12 \$	Budget 12/13 \$	Variance \$
Cash flows from operating activities			
Receipts from customers	42,090,229	31,458,778	(10,631,451)
Payments to suppliers	(23,496,620)	(21,625,404)	1,871,216
Net cash inflow (outflow) from operating activities	18,593,609	9,833,374	(8,760,235)
Cash flows from investing activities			
Proceeds from sale of property, plant and equipment	3,196,055	1,739,543	(1,456,513)
Payments for property, plant and equipment	(17,717,161)	(14,986,667)	2,730,494
Net cash inflow (outflow) from investing activities	(14,521,106)	(13,247,125)	1,273,982
Cashflows from financing activities			
Proceeds from borrowings/financing	0	0	0
Repayment of borrowings	(210,343)	(721,984)	(511,641)
Net cash inflow (outflow) from financing activities	(210,343)	(721,984)	(511,641)
Net increase (decrease) in cash held	3,862,160	(4,135,734)	(7,997,895)
Cash at the beginning of the year	4,012,294	7,874,454	3,862,160
Cash at the end of the year	7,874,454	3,738,720	(4,135,734)

3.3 Analysis of Budgeted Cash Position (Cont'd)

This section of the budget report analyses the expected cash flows for the 2012/2013 year. The analysis is based on three main categories of cash flows. In summary these are:

- Operating activities - these activities refer to the cash generated or used in the normal service delivery functions of Council
- Investing activities - these activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment, etc.
- Financing activities - these activities refer to cash generated or used in the financing of Council functions and include borrowings from financial institutions and include repayment of borrowings.

The significance of budgeting cash flows for Council is that it is a key factor in setting the level of rates each year.

The budgeted cash flow statement shows a net decrease in cash resources of \$4,135,734 for the year ending 30 June 2013. The forecast for cash assets is \$3.74 million as at 30 June 2013.

3.3.1 Operating Activities

Net cash inflows from operating activities will be \$9.83 million in 2012/2013 the decrease is a result of the winding down of flood recovery activities, therefore grant funding.

3.3.2 Investing Activities

The 2011/2012 forecast included the anticipated sale of Goldfields Export Cluster land, and the balance of the Maryborough Urban Prospect project (Maryborough Vacated School sites). In addition 2011/12 payments for property, plant and equipment includes a higher level of flood recovery capital projects, which are projected to wind down during 2012/2013.

3.3.3 Financing Activities

The net cash outflow in 2012/2013 of \$721,984 reflects the repayment of fixed term loans, including a \$500,000 redemption of one of Council's short term loans.

3.4 Analysis of Budgeted Capital Expenditure

The 2012/2013 Budgeted Statement of Capital Works forecasts new capital works of \$14,986,667.

3.4.1 Capital Expenditure

The capital works program invests substantial funds in infrastructure assets of \$7,797,200, \$6,014,447 will be invested into Land & Building assets (including \$2,840,000 into the Goldfields Export Cluster) and Plant and equipment assets will have an additional \$1,087,020 invested in them.

BUDGETED STANDARD CAPITAL WORKS STATEMENT For the year ending 30 June 2013

	Original Budget 11/12 \$	Forecast 11/12 \$	Budget 12/13 \$
Capital Works Areas			
Land & Buildings	2,898,160	4,725,036	6,014,447
Plant & Equipment	1,246,540	1,840,165	1,087,020
Furniture & Fittings	115,000	165,135	88,000
Infrastructure	3,955,400	10,986,825	7,797,200
	8,215,100	17,717,161	14,986,667
Types of Capital Works			
Renewal	4,655,360	11,948,206	9,899,847
Upgrade	395,000	1,697,500	408,000
New	3,164,740	4,071,455	4,678,820
	8,215,100	17,717,161	14,986,667

The spending proposed in the 2012/2013 Budget/Capital Works program is covered in more detail in appendix D of this document.

3.3.2 Funding Sources

Sources of Funding	2011/2012 Forecast	2012/2013 Budget
Grants	15,989,931	7,839,326
Reserve Funds	1,727,230	1,279,563
Other	0	5,867,778
Total Funding Sources	17,717,161	14,986,667

Other funds includes Council's own sourced revenue, and also includes grant funding which may have been received in advance (ie. paid to Council during previous financial years).

3.3.3 Grants

Capital grants include all monies received from State and Federal Governments. Significant grants budgeted for in 2012/2013 are Natural Disaster Relief funding \$3,119,801 (as a result of flood events during January 2011), Roads Infrastructure Grant \$1,000,000, a grant towards the Goldfields Export Cluster project of \$1,228,000, LG Infrastructure Funding of \$500,000, Roads to Recovery funding of \$510,000 and Putting Locals First \$300,000.

3.3.4 Reserve Funds

This includes the transfer of funds from the proceeds of the sale of plant and equipment, and gravel reserve allocations.

3.3.5 Capital Works

For 2012/2013 \$7,797,200 or 52% of all capital works will be spent on Infrastructure, including roads and bridges (\$3,955,400 in 2011/2012).

Land and Buildings will have \$6,014,447 (40% of total capital works) spent on them including \$1,300,000 on the Goldfields Export Cluster project.

Plant and Equipment will have \$1,087,020 invested in it during 2012/2013. This decreases from 2011/2012 forecast by an amount of \$753,145 due to some large plant purchases during 2011/2012 including a new Backhoe Loader, Hino Truck, Road Sweeper and John Deere Grader to assist with flood recovery works.

3.4 Analysis of Budgeted Financial Position

This section of the budget shows the impact of the 2012/2013 budget on Council's assets, liabilities and equity between 2011/2012 and 2012/2013. The Budgeted Standard Balance Sheet shows net assets of \$266,186,149 as at 30 June 2013 which is an increase of \$5,220,966 over 2011/2012.

BUDGETED STANDARD BALANCE SHEET As at 30 June 2013

	30 June 2012	30 June 2013
Current Assets		
Cash	7,874,454	3,738,720
Receivables	1,784,630	1,784,630
Other	311,103	311,103
Non-current assets classified as held for sale	1,393,169	1,393,169
Total Current Assets	11,363,356	7,227,622
Current Liabilities		
Payables	2,622,394	2,622,394
Interest Bearing Liabilities	721,984	233,685
Provisions	2,367,114	2,367,114
Total Current Liabilities	5,711,492	5,223,193
Net Current Assets	5,651,865	2,004,429
Non-Current Assets		
Fixed Assets	261,422,239	270,056,956
Investments	360,567	360,567
Total Non-Current Assets	261,782,806	270,417,523
Non-Current Liabilities		
Interest Bearing Liabilities	4,155,614	3,921,929
Provisions	2,313,873	2,313,873
Total Non-Current Liabilities	6,469,487	6,235,802
NET ASSETS	260,965,183	266,186,149
Equity		
Accumulated Surplus	114,339,203	119,567,626
Reserves	146,625,980	146,618,523
TOTAL EQUITY	260,965,183	266,186,149

3.4 Analysis of Budgeted Financial Position (Cont'd)

3.4.1 Current Assets

The \$4,135,734 decrease in current assets is due to a decrease in cash as a result of capital works, in particular flood recovery activities. In future years the rate and other debtor balances are not expected to change significantly and will remain at acceptable levels, given the increase in rates annually.

3.4.2 Current Liabilities

The decrease in current liabilities (that is, obligations council must pay within the next year) is due to Council's intention to redeem \$721,984 in loan funds during the year.

3.4.3 Non Current Assets

The increase in non-current assets is as a result of expenditure on the capital works program less the annual depreciation charge and WDV of asset disposals.

3.4.4 Non Current Liabilities

The reduction in non current liabilities (that is, obligations council must pay beyond the next year) results from the direct repayment of interest bearing liabilities.

3.4.5 Equity

The equity (or net assets) figure at 30 June 2013 is consistent with the equity level at 30 June 2012.

3.5 Impact of Current Year on 2012/2013

This section outlines the forecast result for 2011/2012 compared to the 2012/2013 budget to assess any impacts on the 2012/2013 Budget.

3.5.1 Operating Performance

The forecast operating performance for the year ending 30 June 2012 is a surplus of \$13,906,081 compared to a budgeted surplus of \$5,020,966 for the year ending 30 June 2013.

Operating	2011/2012 Forecast	2012/2013 Budget
Total Income	45,286,284	33,198,321
Total Expenditure	31,380,203	27,977,355
Operating Surplus(Deficit)	13,906,081	5,220,966

3.5.2 Cash Performance

The forecast cash result for 2011/2012 is expected to produce a variance to the original budget of \$6,286,559 (Original Budget 2011/2012 \$1,587,895, Budget Forecast 2011/2012 \$7,874,454).

Cash Flows	2011/2012 Forecast	2012/2013 Budget
Operating Activities	18,593,609	9,833,375
Investing Activities	(14,521,106)	(13,247,125)
Financing Activities	(210,343)	(721,984)
Net Increase/(Decrease) In Cash Held	(3,862,160)	(4,135,734)

3.5.3 Capital Works

Total Capital Works for 2011/2012 are expected to be \$17,717,161 compared to an original budget of \$8,215,100. This increase occurs primarily due to the allocation of flood recovery capital activities of \$5,500,000 which were originally budgeted for as operating expenditure rather than capital works.

4. STRATEGIC RESOURCE PLAN

Long Term Financial Plan

Council has prepared a Long Term Financial Plan for the five years 2012/2013 to 2016/2017 as part of Council's ongoing financial planning to assist Council in adopting a budget within a longer term framework. The Plan takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next five years. The key objective, which underlines the development of the Plan, is financial sustainability in the medium to long term, whilst still achieving Council's strategic objectives as specified in the Council Plan.

The Plan is updated annually through a rigorous process of consultation with Council service providers followed by a detailed sensitivity analysis to achieve these key financial objectives.

The following table summaries the key financial indicators for the next five years as set out in the Long Term Financial Plan for years 2012/2013 to 2016/2017.

Indicator	Budget				
	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000
Operating surplus/(deficit)	5,221	1,892	2,267	1,217	1,774
Cash from operations	9,833	6,510	6,880	5,832	6,386
Cash increase/(decrease)	(4,135)	(796)	313	(298)	615
Cash and investments	3,739	2,942	3,255	2,958	3,572
Borrowings outstanding	4,156	3,922	3,376	2,000	1,000
Depreciation	4,590	4,590	4,590	4,590	4,590
Capital expenditure	14,987	7,628	6,487	5,253	5,226
Working capital	2,004	895	379	457	1,071
Net worth	266,186	268,078	270,345	271,562	273,336

4.1.1 Key Assumptions

The key assumptions of the Long Term Financial Plan are as follows:

- **Service Delivery** – Service levels to be maintained throughout the five year period.
- **Rating Strategy** - Rates will increase by an average of 5% through to 2016/2017.
- **Borrowing Strategy** – Borrowings to reduce to \$1,000,000 by 30 June 2017.
- **Infrastructure Strategy** – An average \$7.916 million per year will be spent to 2016/2017.
- **Financial Sustainability** – Cash and investments will remain fairly stable during the five year period, increasing in 2016/2017.

4.2 Non Financial Resources

The range of services undertaken by Council generally involves the efforts of approximately 200 staff, of which 110 work part time, casual and on contract. Additional staffs have been employed during 2011/2012 to assist with flood recovery efforts, and to run new initiatives including the Go Goldfields and Preventive Health programs.

The skill base of Council's workforce is very diverse with staff holding qualifications in specialised areas such as aged care, engineering, accounting, local government, health care, planning, building, public administration, and other fields.

The Local Authorities Award and the Central Goldfields Shire Enterprise Bargaining Agreement No.4 (Extension Variation) govern the employment of Council staff.

Indicator	Budget				
	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000
Employee costs	10,236	9,319	9,306	9,028	9,338
Employee numbers	200	198	197	197	197

4.3 Rating Strategy

4.3.1 Strategy Development

The Rating Strategy considered by Council in 2010 will form the basis for raising rates in the 2012/2013 financial year. It is prefaced on Council's aim to encourage economic development activity and to reflect the cost of infrastructure in achieving employment and commercial opportunities within the shire.

Rates will be raised by the application of differential rates. It is considered that each differential will contribute to the equitable and efficient carrying out of Council's functions. The functions include:

- The construction and maintenance of public infrastructure
- The development and provision of health and community services
- The provision of general support services

A municipal charge will be levied for the purpose of covering part of the administrative costs of the Council's operations.

A service charge will be levied for the purpose of covering the cost of collection, removal and disposal of refuse and rubbish. The charge reflects the volume of rubbish collected, that is a standard (80 litre urban & 140 litre rural) bin service, a 140 litre (urban) bin service or a 240 litre (rural) bin service will be offered to residents. Charges have been set to encourage waste minimization practices.

4.3.2 Current Year Rate Increase

The 2012/2013 operating position is predicted to be impacted by wages growth and reductions in government funding. It will therefore be necessary to achieve future revenue growth whilst containing costs in order to achieve a breakeven position in the long term.

In achieving these objectives whilst maintaining service levels and a robust capital expenditure program, general rates will increase by 4.8% in 2012/2013 raising a total rate of \$8.65 million. The following table sets out future proposed rate increases and total rates to be raised, based on the forecast financial position of Council as at 30 June 2012.

Year	Rate Income Increase	Total Rates Raised
2012/2013	4.8%	8,656,890
2013/2014	4.8%	9,163,145
2014/2015	5.8%	9,791,553
2015/2016	4.8%	10,364,163
2016/2017	4.8%	10,970,260

4.3.3 Rates and Revaluations

Central Goldfields Shire Council has recently revalued properties in the Shire as required by State Government legislation. The purpose of the revaluation is to determine rates and measure how much each property is worth. The revaluation is dated 1 January, 2012. The revaluation does not generate extra revenue for Council, it redistributes the existing rate revenue across the Shire based on property values. General rates will raise 27.5% of all revenue from all sources for 2012/2013.

Council uses the Capital Improved Value (CIV) as its basis for calculating general rates. CIV is the value of the land plus buildings and other improvements, and is based on the sales of similar properties. In some cases properties may be valued higher if significant improvements have recently been completed. Business property valuations are based on how much rent a property can be let for, based on similar properties in the precinct.

Rate type	2011/2012	2012/2013
Maryborough Residential - cents in \$ of CIV	0.4870	0.4429
Residential Other – cents in \$ of CIV	0.3896	0.3522
Commercial Maryborough – cents in \$ of CIV	0.8278	0.7099
Commercial Other – cents in \$ of CIV	0.5356	0.4784
Industrial – cents in \$ of CIV	0.4870	0.4631
Farm – cents in \$ of CIV	0.3896	0.3644
Vacant Land – cents in \$ of CIV	0.8743	0.7890
Recreational Land - cents in \$ of CIV	0.4870	0.4788
Municipal Charge - \$ per property	\$198.00	\$207.50
Standard Garbage - \$ per property	\$268.00	\$285.50
140 Litre Urban, 240 Litre Rural - \$ per property	\$344.00	\$366.50
Waste Management Fee - \$ per property	\$88.00	\$93.70
Recycling Charge - \$ per property	\$73.00	\$77.80

4.4 Borrowing Strategy

4.4.1 Strategy Development

In developing the Long Term Financial Plan, borrowings was identified as an important funding source for capital works programs. In the past, Council borrowed to finance large infrastructure projects and since this time has been in a phase of debt reduction. This has resulted in a reduction in debt servicing costs, but has meant that cash and investment reserves have been used as an alternate funding source to maintain robust capital works programs. With Council reserves now forecast to be in a deficit of \$122,407 at 30 June 2013 it may be necessary in future years for Council to reconsider the issue of additional borrowings.

4.4.2 Current Year Borrowings

For the 2012/2013 year, Council does not intend to take out any new loans. After making interest bearing liability repayments of \$721,984 Council will reduce its total interest bearing liabilities to \$4,155,614 as at 30 June 2013. Council intends to make considerable interest bearing liability payments over the Long Term Financial Plan which the intention of reducing its total interest bearing liabilities to \$1,000,000 as at 30 June 2017.

4.4.3 Loan Position

The following table sets out the status of Council's interest bearing liability over the coming 2012/2013 to 2016/2017 financial years.

Year	Interest Bearing Liability Paid	Debt Interest Paid	Balance 30 June
2012/2013	721,984	329,973	4,155,614
2013/2014	233,685	274,708	3,921,929
2014/2015	546,331	257,701	3,375,598
2015/2016	1,375,598	220,005	2,000,000
2016/2017	1,000,000	132,200	1,000,000

4.5 Infrastructure

The Council has developed an Infrastructure Strategy which sets out the capital expenditure requirements of the Council for the next 5 years by class of asset and project and is a key input to the long term financial plan. It predicts infrastructure consumption, renewal needs and considers infrastructure needs to meet future community service expectations. The Strategy has been developed through a rigorous process of consultation and evaluation. The key aspects of the process are as follows:

- Long term capital planning process which integrates with the Council Plan, Long Term Financial Plan and Annual Budget processes;
- Listing of all known capital projects, prioritised within classes on the basis of evaluation criteria;
- Transparent process for evaluating and prioritising capital projects;

The capital planning process is undertaken annually and used to ensure that Infrastructure Strategy represents the current capital expenditure requirements of the Council.

A key objective of the Infrastructure Strategy is to maintain or preserve Council's existing assets at desired condition levels. If sufficient funds are not allocated to asset preservation then Council's investment in those assets will reduce, along with the capacity to deliver services to the community. A measure of Council's performance in respect to infrastructure management is the proportion of the total asset value consumed (equivalent to the annual depreciation charge), compared to the amount spent in preserving the asset (expenditure aimed at ensuring the asset reaches its intended useful life) on an annual basis. The Statement of Capital Works shows that Council needs to consider additional sources of income so that it can sustain the current service levels required. Part of the planning process also involves annually reviewing asset condition, useful life and current modern equivalent.

Key Influences for 2012/2013

The following influences have a significant impact on the Infrastructure Strategy for the 2012/2013 year:

- Government funding in real terms for the upgrade of roads and bridges.
- Requirements for landfill operation and rehabilitation.
- Reduced cash and investment reserves to fund future capital expenditure.

Future Capital Works

The following table summarises Council projected capital expenditure program:

	Budget 12/13 \$	Budget 13/14 \$	Budget 14/15 \$	Budget 15/16 \$	Budget 16/17 \$
Capital Works Areas					
Land & Buildings	6,014,447	1,121,000	941,852	558,000	613,000
Plant & Equipment	1,087,020	1,534,385	1,209,200	1,433,780	1,230,560
Furniture & Fittings	88,000	41,000	88,000	38,000	39,000
Infrastructure	7,797,200	4,932,000	4,248,000	3,223,500	3,343,000
	14,986,667	7,628,385	6,487,052	5,253,280	5,225,560
Types of Capital Works					
Renewal	9,899,847	5,135,000	4,591,852	3,150,500	3,278,000
Upgrade	408,000	629,000	357,000	178,000	225,000
New	4,678,820	1,864,385	1,538,200	1,924,780	1,722,560
Total Capital Works	14,986,667	7,628,385	6,487,052	5,253,280	5,225,560

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APPENDIX A BUDGETED STATEMENTS

BUDGETED STANDARD INCOME STATEMENT

For the year ending 30 June 2013

	Forecast	Budget
	11/12	12/13
	\$	\$
Revenues from Ordinary Activities		
Rates	8,178,605	8,656,890
Operating Grants	7,292,160	7,893,477
Capital Grants	18,756,476	7,839,326
Interest	416,000	320,000
User Charges	7,077,891	6,234,335
Statutory Fees	322,097	279,750
Reimbursements	47,000	235,000
Proceeds from Sale of Assets	3,196,055	1,739,543
Total Revenues	45,286,284	33,198,321
Expenses from Ordinary Activities		
Employee Costs	11,127,893	10,235,753
Materials and Servicables	2,762,444	2,540,975
Contract Providers	9,232,594	8,492,403
Bad Debts	27,800	26,300
Depreciation	4,579,831	4,589,831
Written Down Value of Assets Sold	3,303,752	1,762,120
Borrowing Costs	345,889	329,973
Total Expenses	31,380,203	27,977,355
Net Surplus(Deficit) from Operations	13,906,081	5,220,966
Movements in Equity		
Net increase(Decrease) in Asset		
Revaluation Reserves		-
Total Changes in Equity	13,906,081	5,220,966

BUDGETED STANDARD BALANCE SHEET
As at 30 June 2013

	30 June 2012	30 June 2013
Current Assets		
Cash	7,874,454	3,738,720
Receivables	1,784,630	1,784,630
Other	311,103	311,103
Non-current assets classified as held for sale	1,393,169	1,393,169
Total Current Assets	11,363,356	7,227,622
Current Liabilities		
Payables	2,622,394	2,622,394
Interest Bearing Liabilities	721,984	233,685
Provisions	2,367,114	2,367,114
Total Current Liabilities	5,711,492	5,223,193
Net Current Assets	5,651,865	2,004,429
Non-Current Assets		
Fixed Assets	261,422,239	270,056,956
Investments	360,567	360,567
Total Non-Current Assets	261,782,806	270,417,523
Non-Current Liabilities		
Interest Bearing Liabilities	4,155,614	3,921,929
Provisions	2,313,873	2,313,873
Total Non-Current Liabilities	6,469,487	6,235,802
NET ASSETS	260,965,183	266,186,149
Equity		
Accumulated Surplus	114,339,203	119,567,626
Reserves	146,625,980	146,618,523
TOTAL EQUITY	260,965,183	266,186,149

BUDGETED STANDARD CASH FLOW STATEMENT

For the year ending 30 June 2013

	Forecast	Budget
	11/12	12/13
	\$	\$
Cash flows from operating activities		
Receipts from customers	42,090,229	31,458,778
Payments to suppliers	(23,496,620)	(21,625,404)
Net cash inflow (outflow) from operating activities	18,593,609	9,833,374
Cash flows from investing activities		
Proceeds from sale of property, plant and equipment	3,196,055	1,739,543
Payments for property, plant and equipment	(17,717,161)	(14,986,667)
Net cash inflow (outflow) from investing activities	(14,521,106)	(13,247,125)
Cashflows from financing activities		
Proceeds from borrowings/financing	0	0
Repayment of borrowings	(210,343)	(721,984)
Net cash inflow (outflow) from financing activities	(210,343)	(721,984)
Net increase (decrease) in cash held	3,862,160	(4,135,734)
Cash at the beginning of the year	4,012,294	7,874,454
Cash at the end of the year	7,874,454	3,738,720

**BUDGETED STATEMENT OF RATE DETERMINATION**

For the year ending 30 June 2013

	Forecast	Budget
	11/12	12/13
	\$	\$
Net surplus (deficit) from operations	13,906,081	5,220,966
Add Back Depreciation	4,579,832	4,589,832
Add Back/Deduct Profit/Loss on Sale of Assets	107,697	22,577
FUNDS AVAILABLE FOR CAPITAL ITEMS	18,593,610	9,833,375
LESS CAPITAL ITEMS		
Capital Expenditure	17,717,161	14,986,667
Debt Redemption	210,343	721,984
Transfer to Reserves	<u>1,727,230</u>	<u>1,279,563</u>
TOTAL CAPITAL ITEMS	<u>19,654,734</u>	<u>16,988,214</u>
OPERATING RESULT	(1,061,124)	(7,154,840)
ADD FINANCING TRANSACTIONS		
Loan Borrowings	0	0
Sale of Assets	3,196,055	1,739,543
Transfers from General Reserves	2,326,165	1,287,020
BUDGET SURPLUS/(DEFICIT)	<u>4,461,096</u>	<u>(4,128,277)</u>
RATE SURPLUS		
Rate Surplus Brought Forward	634,531	5,095,627
Budget Surplus Deficit	4,461,096	(4,128,277)
RATE SURPLUS CARRIED FORWARD	<u>5,095,627</u>	<u>967,350</u>

APPENDIX B STATUTORY DISCLOSURES

Section 144 of the Local Government Act 1989 as amended by the Local Government (Democratic Reform) Act 2003

Regulation 15 of the Local Government Regulations 2001

The information set out below is required under the Act to be disclosed in Council's annual budget.

1 Projected operating result

The projected revenue and expenses relevant to determining the operating result are disclosed in Appendix A – Budgeted Statement of Financial Performance.

2 Reconciliation of rate and operating results

Reconciliation of the projected revenue and expense relevant to determining the amount to be raised by general rates and charges, with the projected revenues and expenses relevant to determining the operating result is disclosed in Appendix A – Budgeted Statement of Rate Determination.

3 Borrowings

Borrowings	\$
The total amount proposed to be borrowed for the 2012/13 year is	Nil
The total amount of debt redemption for the 2012/2013 year is	721,984
The total amount of debt servicing cost for the 2012/2013 year is	329,973

4 Capital Works Program

The projected Capital Works Program is disclosed in Appendix D – Budgeted Statement of Capital Works.

5 Differential Rates

Council is required to declare rates and charges pursuant to Section 158 of the Local Government Act 1989. The general rates are to be raised by application of differential rates provided in Section 161. A differential rate be declared for that rateable land having the characteristics specified below which characteristics will form the criteria for this differential rate so declared;

4.1 Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:-

- Maryborough Residential rate of 0.4429% (0.004429 cents in the dollar of CIV) for all rateable residential properties situated within the Maryborough District boundary;
- Other Residential rate of 0.3522% (0.003522 cents in the dollar of CIV) for all rateable residential properties situated outside the Maryborough District boundary;
- Maryborough Commercial rate of 0.7099% (0.007099 cents in the dollar of CIV) for all rateable commercial properties situated within the Maryborough District boundary; and
- Other Commercial rate of 0.4784% (0.004784 cents in the dollar of CIV) for all rateable commercial properties situated outside the Maryborough District boundary;
- Farm Land rate of 0.3644% (0.003644 cents in the dollar of CIV) for all rateable farm properties;
- Vacant Land rate of 0.7890% (0.007890 cents in the dollar of CIV) for all rateable vacant land properties;
- Industrial rate of 0.4631% (0.004631 cents in the dollar of CIV) for all rateable industrial properties; and
- Recreation Land rate of 0.4788% (0.004788 cents in the dollar of CIV) for all rateable recreation properties.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

It is considered that each differential rate will contribute to the equitable and efficient carrying out of Council's functions in that it is likely to achieve an equitable financial contribution to the cost of carrying out the functions of Council, including:

- The construction and maintenance of public infrastructure;
- The development and provision of health and community services;
- The provision of general support services.

Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

4.2 Maryborough Residential

To ensure an equitable contribution towards the total rate income, having regard to the location, use and services available to the land by proximity to the major service centre.

4.3 Other Residential

To ensure an equitable contribution towards the total rate income, having regard to the location, use and services available to the land where the infrastructure cost and service provision has been affected by reason of its distance from the major service centre - Maryborough.

4.4 Maryborough Commercial

To ensure an equitable contribution towards the total rate income which recognises the objective of maintaining an environment which is beneficial to the continuing operation of these properties. As well as the use and services available to the land.

4.5 Other Commercial

To ensure an equitable contribution towards the total rate income, which recognises the objective of maintaining an environment which is beneficial to the continuing operation of these properties where the cost of infrastructure and commercial opportunity differ from Maryborough Commercial. As well as the use and services available to the land.

4.6 Farmland

To ensure an equitable contribution towards the total rate income commensurate with the nature of the land the capital improved value of which has been affected by reason of its abnormally large area and the use to which it is put in comparison to the general land size of the majority of rateable properties within the municipal district.

4.7 Vacant Land

To ensure an equitable contribution towards the total rate income and encourage the development of vacant land.

4.8 Industrial

To ensure an equitable contribution towards the total rate income which recognises the objective of maintaining an environment which is beneficial to the continuing operation of these properties, reflects the cost of infrastructure and encourages development.

4.9 Recreational

To recognise the contribution this land makes towards the social, cultural and physical well being of the community.

Type of Property	2012/13 \$
Residential - Maryborough	3,052,300
Residential - Other	1,454,624
Vacant Land	440,128
Commercial -Maryborough	696,134
Commercial - Other	108,237
Industrial	116,045
Farm	1,130,100
Recreational	16,375
Total Rates	7,013,943
Municipal Charge	1,557,318
Rates & Municipal Charge	8,571,261
Anticipated Supplementary Rates	85,629
Total Rates & Municipal Charge	8,656,890



RATING INFORMATION PURSUANT TO REGULATION 8 OF THE LOCAL GOVERNMENT ACT 2004

Category	Number of Properties		% Change	CIV		% Change	Rate in the \$ on C.I.V.		% Change	Revenue Raised	
	2012/2013	2011/2012		2012/2013	2011/2012		2012/2013	2011/2012		2012/2013	2011/2012
General Rate											
Residential - Maryborough	3,623	3,623	0.00%	689,145,000	597,999,673	15.24%	0.004429	0.004870	-9.06%	3,052,300	2,912,500
Residential - Other	2,144	2,144	0.00%	413,060,000	356,272,710	15.94%	0.003522	0.003896	-9.61%	1,454,624	1,388,000
Vacant land	815	815	0.00%	55,783,000	48,037,307	16.12%	0.007890	0.008743	-9.75%	440,128	419,970
Commercial											
Maryborough	250	250	0.00%	98,061,000	80,243,181	22.20%	0.007099	0.009278	-14.24%	696,134	664,250
Commercial Other	109	109	0.00%	22,624,000	19,284,833	17.31%	0.004784	0.005356	-10.67%	108,237	103,280
Industrial											
All Industrial	88	88	0.00%	25,058,000	22,735,280	10.22%	0.004631	0.004870	-4.91%	116,045	110,730
Farm											
Farm	998	998	0.00%	310,158,000	276,788,987	12.06%	0.003644	0.003896	-6.48%	1,130,100	1,078,340
Other											
Recreational Land	15	15	0.00%	3,420,000	3,208,153	6.60%	0.004788	0.004870	-1.69%	16,375	15,625
Total	8,042	8,042	0.00%	1,617,309,000	1,404,570,124	15.15%				7,013,943	6,692,695

Municipal Charge	Number of Properties		% Change	Charge for Year		% Change
	2012/2013	2011/2012		2012/2013	2011/2012	
Charge Per Property	7,505	7,505	0.00%	\$ 207.50	\$ 198.00	4.80%
	7,505	7,505	0.00%	1,557,318	1,485,910	

Garbage Charge	Number of Properties		% Change	Charge for Year		% Change
	2012/2013	2011/2012		2012/2013	2011/2012	
Standard	5,410	5,410	0.00%	\$ 114.00	\$ 107.00	6.54%
140 Litre Urban, 240 Litre Rural	722	722	0.00%	\$ 195.00	\$ 183.00	6.56%
	6,132	6,132	0.00%	757,630	710,996	

Waste Management Fee	Number of Properties		% Change	Charge for Year		% Change
	2012/2013	2011/2012		2012/2013	2011/2012	
Waste Management Fee	7,615	7,615	0.00%	\$ 93.70	\$ 88.00	6.48%
	7,615	7,615	0.00%	713,526	670,120	

Recycling Charge	Number of Properties		% Change	Charge for Year		% Change
	2012/2013	2011/2012		2012/2013	2011/2012	
Recycling Charge	6,115	6,115	0.00%	\$ 77.80	\$ 73.00	6.58%
	6,115	6,115	0.00%	475,747	446,395	
Total	10,518,063	10,006,116				

APPENDIX C LONG TERM FINANCIAL PLAN

BUDGETED STANDARD INCOME STATEMENT For years ending 30 June 2013-2017

	Budget 12/13 \$	Budget 13/14 \$	Budget 14/15 \$	Budget 15/16 \$	Budget 16/17 \$
Revenues from Ordinary Activities					
Rates and charges	8,656,890	9,163,145	9,791,553	10,364,163	10,970,260
Recurrent grants	7,893,477	5,935,068	5,829,428	5,034,240	5,215,764
Non-recurrent grants	7,839,326	5,924,374	5,818,925	5,025,169	5,206,365
Interest	320,000	246,000	238,000	240,000	232,000
User fees	6,234,335	4,645,694	4,563,004	3,940,568	4,082,656
Statutory fees and fines	279,750	211,414	207,651	179,325	185,792
Reimbursements	235,000	51,000	53,000	55,000	57,000
Total Revenues	31,458,778	26,176,694	26,501,561	24,838,465	25,949,837
Expenses from Ordinary Activities					
Employee benefits	10,235,753	9,319,294	9,305,840	9,027,952	9,337,648
Materials and services	2,540,975	2,313,469	2,310,129	2,241,144	2,318,025
Contract providers	8,492,403	7,732,035	7,720,872	7,490,314	7,747,263
Depreciation and amortisation	4,589,831	4,589,831	4,589,831	4,589,831	4,589,831
Bad debts	26,300	27,300	27,300	27,300	28,300
Finance costs	329,973	274,708	257,701	220,005	132,200
Total Expenses	26,215,235	24,256,637	24,211,673	23,596,546	24,153,268
Share of net profit (losses) of associates	-	-	-	-	-
Landfill - accumulated amortisation	-	-	-	-	-
Asset revaluations and other adjustments	-	-	-	-	-
Net gain (loss) on disposal of assets	(22,577)	(27,792)	(23,330)	(24,966)	(22,684)
Surplus (Deficit) for the period	5,220,966	1,892,265	2,266,558	1,216,952	1,773,885

BUDGETED STANDARD BALANCE SHEET
As at 30 June 2013-2017

	30 June 2013	30 June 2014	30 June 2015	30 June 2016	30 June 2017
Current Assets					
Cash	3,738,720	2,942,388	3,255,323	2,957,514	3,572,039
Receivables	1,784,630	1,784,630	1,784,630	1,784,630	1,784,630
Other	311,103	311,103	311,103	311,103	311,103
Non-current assets classified as held for sale	1,393,169	1,393,169	1,393,169	1,393,169	1,393,169
Total Current Assets	7,227,622	6,431,290	6,744,225	6,446,416	7,060,941
Current Liabilities					
Payables	2,622,394	2,622,394	2,622,394	2,622,394	2,622,394
Interest Bearing Liabilities	233,685	546,331	1,375,598	1,000,000	1,000,000
Provisions	2,367,114	2,367,114	2,367,114	2,367,114	2,367,114
Total Current Liabilities	5,223,193	5,535,839	6,365,106	5,989,508	5,989,508
Net Current Assets	2,004,429	895,451	379,118	456,908	1,071,433
Non-Current Assets					
Fixed Assets	270,056,956	272,511,868	273,919,162	274,058,325	274,217,685
Investments	360,567	360,567	360,567	360,567	360,567
Total Non-Current Assets	270,417,523	272,872,435	274,279,729	274,418,892	274,578,252
Non-Current Liabilities					
Interest Bearing Liabilities	3,921,929	3,375,598	2,000,000	1,000,000	(0)
Provisions	2,313,873	2,313,873	2,313,873	2,313,873	2,313,873
Total Non-Current Liabilities	6,235,802	5,689,471	4,313,873	3,313,873	2,313,873
NET ASSETS	266,186,149	268,078,414	270,344,973	271,561,926	273,335,811
Equity					
Accumulated Surplus	119,567,626	121,625,314	123,796,942	125,029,108	126,644,656
Reserves	146,618,523	146,453,100	146,548,032	146,532,817	146,691,155
TOTAL EQUITY	266,186,149	268,078,414	270,344,973	271,561,926	273,335,811

BUDGETED STANDARD CASH FLOW STATEMENT

For the years ending 30 June 2013-2017

	Budget 12/13 \$	Budget 13/14 \$	Budget 14/15 \$	Budget 15/16 \$	Budget 16/17 \$
Cash flows from operating activities					
Receipts from customers	31,458,778	26,176,695	26,501,562	24,838,465	25,949,837
Payments to suppliers	(21,625,404)	(19,666,806)	(19,621,842)	(19,006,715)	(19,563,436)
Net cash inflow (outflow) from operating activities	9,833,374	6,509,889	6,879,720	5,831,749	6,386,400
Cash flows from investing activities					
Proceeds from sale of property, plant and equipment	1,739,543	555,849	466,598	499,320	453,685
Payments for property, plant and equipment	(14,986,667)	(7,628,385)	(6,487,052)	(5,253,280)	(5,225,560)
Other					
Net cash inflow (outflow) from investing activities	(13,247,125)	(7,072,536)	(6,020,455)	(4,753,960)	(4,771,875)
Cashflows from financing activities					
Proceeds from borrowings/financing	0	0	0	0	0
Repayment of borrowings	(721,984)	(233,685)	(546,331)	(1,375,598)	(1,000,000)
Net cash inflow (outflow) from financing activities	(721,984)	(233,685)	(546,331)	(1,375,598)	(1,000,000)
Net increase (decrease) in cash held	(4,135,734)	(796,333)	312,935	(297,809)	614,525
Cash at the beginning of the year	7,874,454	3,738,720	2,942,388	3,255,323	2,957,514
Cash at the end of the year	3,738,720	2,942,388	3,255,323	2,957,514	3,572,039

BUDGETED STANDARD CAPITAL WORKS STATEMENT
 For the year ending 30 June 2013-2017

	Budget 12/13 \$	Budget 13/14 \$	Budget 14/15 \$	Budget 15/16 \$	Budget 16/17 \$
Capital Works Areas					
Land & Buildings	6,014,447	1,121,000	941,852	558,000	613,000
Plant & Equipment	1,087,020	1,534,385	1,209,200	1,433,780	1,230,560
Furniture & Fittings	88,000	41,000	88,000	38,000	39,000
Infrastructure	7,797,200	4,932,000	4,248,000	3,223,500	3,343,000
	14,986,667	7,628,385	6,487,052	5,253,280	5,225,560
Types of Capital Works					
Renewal	9,899,847	5,135,000	4,591,852	3,150,500	3,278,000
Upgrade	408,000	629,000	357,000	178,000	225,000
New	4,678,820	1,864,385	1,538,200	1,924,780	1,722,560
	14,986,667	7,628,385	6,487,052	5,253,280	5,225,560

Fixed Asset Reconciliation

The movement between the previous year and the current year in Fixed Assets and Non-Current Assets Held for Sale as shown in the Statement of Financial Position links to the following items:

Total Capital Works	14,986,667	7,628,385	6,487,052	5,253,280	5,225,560
Depreciation	(4,589,831)	(4,589,831)	(4,589,831)	(4,589,831)	(4,589,831)
Written Down Value of Assets Sold	(1,762,120)	(583,641)	(489,927)	(524,286)	(476,369)
Net Movement in Fixed Assets	8,634,716	2,454,913	1,407,294	139,163	159,360

APPENDIX D BUDGETED STATEMENT OF CAPITAL WORKS

Account No	Description	Budget 12/13	Budget 13/14	Budget 14/15	Budget 15/16	Budget 16/17
60311.02	Relocation/Soundproof Pound	17,500	0	0	0	0
60361.02	Completed Flood Recovery Infrastructure	3,305,000	0	0	0	0
60374.03	DSE Works - Carlsbrook Town Hall	156,000	0	0	0	0
60374.1	DSE Works - Princes Park Swimming Pool	105,500	0	0	0	0
60374.11	DSE Works - Talbot Rec Reserve Golf Course	160,000	0	0	0	0
60374.14	DSE Works - Maryborough Skate Park	10,546	0	0	0	0
60374.15	RDV - Maryborough Sports and Leisure Centre	370,000	0	0	0	0
60374.16	RDV - London House	22,151	0	0	0	0
60375.02	Light Up Maryborough (Public Safety/Crime Prevention)	25,300	0	0	0	0
60376.01	Disaster Relief Carlsbrook Cricket Nets	88,750	0	0	0	0
	Community Total	4,260,747	0	0	0	0
60745.01	Hacc Capital Expenditure	1,000	1,000	1,000	1,000	1,000
	Health Total	1,000	1,000	1,000	1,000	1,000
61560.01	Station Domain Shade structures (carry over)	130,000	0	0	0	0
New	Station domain shade structure - Amphitheatre	320,000	0	0	0	0
New	Essential Safety Measures Buildings Upgrade	10,000	10,000	10,000	10,000	10,000
New	Replace exist State Pathways info centre	20,000	0	0	0	0
New	Talbot Museum drainage works	30,000	0	0	0	0
New	Princes Park - Paint Timber ticket box	6,000	0	0	0	0
	Eco Dev Total	516,000	10,000	10,000	10,000	10,000
61512.01	Disability Infrastructure Fund TH Lift	110,000	0	0	0	0
61512.02	Fire Tower	100,000	0	0	0	0
61512.03	Fyffe St Talbot	70,000	0	0	0	0
New	Putting Locals First Project	400,000	400,000	400,000	400,000	400,000
New	Hand Rail Town Hall Balcony	10,000	0	0	0	0
	Culture Total	690,000	400,000	400,000	400,000	400,000
62316.01	Talbot Pool Capital Works	2,000	2,000	2,000	2,000	2,000
62316.02	Dunolly Pool Capital Works	2,000	2,000	2,000	2,000	2,000
62316.03	Maryborough Pool Capital Works	6,000	6,000	6,000	6,000	6,000
62316.05	Heated Swimming Pool	5,000	5,000	5,000	5,000	5,000
62400.01	Renewal Ovals	23,000	24,000	25,000	26,000	27,000
New	Remove Caravan Park onto own water supply	10,000	0	0	0	0
62400.13	BackFlow prevention valves for sprinklers Ovals	12,000	12,000	12,000	12,000	12,000
62400.14	Hedges Oval Top Dressing	0	0	0	0	0
62410.01	Renewal Surrounds	40,000	41,000	42,000	43,000	44,000
New	Phillips Gardens replanting wetland	10,300	0	0	0	0
62420.01	Renewal Monuments	5,000	5,500	6,000	6,500	7,000
62421.01	Princes Park Improvements	5,000	5,000	5,000	5,000	5,000
62421.21	Rubbish Bins Renewal - General	5,000	5,000	5,000	5,000	5,000
62430.01	Renewal Playgrounds	46,000	48,000	50,000	52,000	54,000
62495.03	Master Key Locking System	3,000	3,000	3,000	3,000	3,000
62495.1	Works to Princes Park Complex	5,000	3,000	3,000	5,000	5,000
62495.24	Princes Park Grandstand Renewal	500,000	500,000	399,852	0	0
62651.03	BackFlow prevention valves for sprinklers P&G	12,000	12,000	12,000	12,000	12,000
62671.01	Playground Improvements	18,000	18,000	19,000	20,000	21,000
	Recreation Total	709,300	691,500	596,852	204,500	210,000

APPENDIX D BUDGETED STATEMENT OF CAPITAL WORKS (CONT'D)

Account No	Description	Budget 12/13	Budget 13/14	Budget 14/15	Budget 15/16	Budget 16/17
New	Aerodrome Upgrade - Taxiway	0	300,000	0	0	0
63205.01	Sealed Roads Renewal - RTR	0	150,000	150,000	150,000	150,000
63210.01	Sealed Roads Renewal	0	163,000	270,000	300,000	330,000
63210.3	Sealed Roads Renewal / Urban	0	250,000	270,000	300,000	330,000
63210.40	Major Patches RG	100,000	100,000	100,000	0	0
63210.41	Scandinavian Crescent Talbot Renewal RG	700,000	0	0	0	0
63210.42	Sealed Roads Renewal RG	0	300,000	300,000	0	0
63210.43	Burke Street Mb Renewal RTR	152,000	0	0	0	0
63210.44	Majorca Rd Roundabout	0	0	0	0	0
New	Neill St Maryborough Renewal Part RTR	400,000	0	0	0	0
New	Dunolly Timor Rd Dunolly Renewal RTR	50,000	0	0	0	0
New	Havelock St Maryborough Renewal RTR	250,000	0	0	0	0
New	Gillies St Argyle Rd Intersection	100,000	0	0	0	0
New	Inkerman St Majorca Rd Renewal	0	700,000	0	0	0
63212.01	Sealed Road Shoulders Renewal	0	60,000	70,000	80,000	90,000
63212.02	Sealed Roads Shoulders Renewal RTR	0	50,000	50,000	50,000	50,000
New	Tullaroop Rd Shoulder Construction	100,000	0	0	0	0
63215.01	Unsealed Roads Renewal	0	155,000	160,000	165,000	170,000
63215.011	Unsealed Roads Renewal / Urban	0	11,000	12,000	13,000	14,000
63215.2	Unsealed Roads Renewal R2R	0	150,000	150,000	150,000	150,000
63220.01	Seals Renewal Reseals	450,000	470,000	500,000	530,000	560,000
63220.011	Seals Renewal Reseals RTR	60,000	60,000	60,000	60,000	60,000
63220.012	Seals Renewal Reseals RG	200,000	400,000	400,000	0	0
63220.060	Primer Sealing Program	0	0	0	0	0
63221.01	Seals Renewal Final Seals	150,000	76,000	80,000	85,000	90,000
63231.01	Bridges Renewal	30,000	100,000	110,000	120,000	130,000
63231.11	Bridges Renewal RTR	0	50,000	100,000	100,000	100,000
63231.30	Bridges Renewal RG	0	100,000	100,000	0	0
63241.01	Minor Culverts Renewal	22,000	23,000	24,000	25,000	26,000
63251.01	Furniture Renewal	15,000	15,000	15,000	20,000	21,000
63251.03	Furniture Renewal / Urban	22,000	23,000	24,000	25,000	26,000
63261.01	Signs Renewal	32,000	33,000	34,000	35,000	36,000
63271.01	Kerb & Channel Renewal	45,000	50,000	55,000	60,000	70,000
63271.40	Kerb & Channel Renewal - RG	100,000	100,000	100,000	0	0
63281.01	Traffic Control Facilities Renewal	4,800	5,000	5,000	6,000	10,000
63291.01	Pathways Renewal	30,000	32,500	35,000	37,000	40,000
63291.07	Dunolly Pathway Renewal	0	0	0	0	0
63291.08	Talbot Pathway Renewal	5,000	15,000	15,000	0	0
63291.11	Bealiba Pathway Renewal	15,000	0	0	0	0
New	Mb Town Hall Footpath Renewal	25,000	0	0	0	0
63310.01	Sealed Roads New	0	30,000	31,000	32,000	35,000
63310.05	Ironbark Drive Culdesac	0	0	0	0	0
63310.12	Clarendon St / Nightingale St Intersection treatment	0	40,000	0	0	0
New	Gravel Road Sealing Sustainability Reserve	200,000	50,000	50,000	0	0
63310.15	Dehners Rd RLX Closure	167,000	0	0	0	0
New	Bealiba Mollagui Rd Widening	50,000	0	0	0	0
63310.20	Sealed Roads Upgrade R2R	0	50,000	0	0	0
63313.01	Sealed Roads School Safety New	23,000	24,000	25,000	26,000	28,000
63313.03	Park Rd Bus Turnaround Area	0	0	0	0	0
63313.17	Y Intersection Upgrades	0	105,000	110,000	115,000	120,000
63313.18	Dunolly Timor Rd Timor Dunluce Rd Y Intersection	30,000	0	0	0	0
63313.19	St Amaud Dunolly Rd Bealiba Mollagui Rd Y Intersect.	70,000	0	0	0	0
New	Betley Rd Dunolly Eddington Rd Y Intersect.	40,000	0	0	0	0
New	Bealiba South Rd Dunolly Avoca Rd Y Intersect	30,000	0	0	0	0
New	Nuggety Gully Rd Lexton Talbot Rd Y Intersect	30,000	0	0	0	0
63314.01	Carparks New Upgrade	0	0	30,000	0	40,000
63330.01	Bridges New	0	100,000	105,000	110,000	115,000
New	Avoca Bealiba Rd Major Culvert Widening	95,000	0	0	0	0
63340.01	Minor Culverts New	12,000	13,000	14,000	15,000	16,000
63351.01	Furniture New/Upgrade (Street Bins)	16,000	17,000	18,000	19,000	20,000
63351.04	Bus Shelters New (DOT)	15,000	15,000	15,000	15,000	15,000
New	Bus Shelter Relocations	1,000	1,000	1,000	1,000	1,000
63350.17	Town Bus Service Bus Stop DDA Upgrade	130,000	0	0	0	0
63352.01	Streetscapes	10,000	10,000	10,000	10,000	10,000
63360.01	Signs New	20,000	22,000	23,000	24,000	25,000
63362.01	M/B Heavy Vehicle By Pass	0	0	0	0	0
63370.01	Kerb & Channel New	13,000	14,000	15,000	16,000	17,000
63380.01	Traffic Control Facilities New	15,000	16,000	17,000	18,000	19,000

APPENDIX D BUDGETED STATEMENT OF CAPITAL WORKS (CONT'D)

Account No	Description	Budget 12/13	Budget 13/14	Budget 14/15	Budget 15/16	Budget 16/17
63380.01	Pathways New	12,000	13,000	14,000	15,000	16,000
New	Pathways New/Upgrade Bealiba	0	0	15,000	15,000	15,000
New	Pathways New/Upgrade Talbot	0	0	0	15,000	15,000
New	Pathways New/Upgrade Dunolly	0	0	15,000	15,000	0
New	Pathways New/Upgrade Maryborough	0	25,000	25,000	25,000	0
63713.3	Workshop Heating/Cooling Upgrade	0	0	6,000	0	0
New	Triple Interception Waste Pit Wash Bay	15,000	0	0	0	0
63820.91	Operational Plant Purchases	410,570	859,675	638,200	852,280	651,760
63820.92	HACC Plant Purchases	63,450	128,710	31,000	66,000	33,800
63820.93	Vehicle Purchases	365,000	306,000	329,000	284,500	301,000
63820.94	Ute Purchases	248,000	230,000	201,000	221,000	244,000
64306.01	New Drainage	23,000	0	0	25,000	26,000
64306.21	Stormwater Drainage Renewal	0	0	0	0	150,000
64306.24	Gladstone St Outfall Drain	130,000	150,000	150,000	150,000	0
64306.27	Main Drain Maryborough	20,000	20,000	20,000	20,000	20,000
New	Inkerman St/Victoria St Drainage	0	30,000	0	0	0
New	Carrick Street Drainage Outfall	0	0	30,000	0	0
	Transport Total	5,301,620	6,210,885	5,127,200	4,415,780	4,386,560
64110.39	Carisbrook Rehabilitation Existing Cells	500,000	20,000	0	0	0
64110.40	Talbot Rehabilitate Landfill	10,000	40,000	40,000	20,000	10,000
64110.41	Dunolly Rehabilitate Landfill	10,000	40,000	40,000	20,000	10,000
64110.43	Bealiba Transfer Station Seal	0	25,000	0	0	0
64110.44	Carisbrook Landfill Tree Offsets	0	0	0	60,000	0
64110.47	Talbot Transfer Station Fire Water Tank	0	0	15,000	0	0
64110.48	Bealiba T/S Extend Wall Green Waste	0	0	0	0	0
64110.49	Amenities Hut & Worksafe Upgrades T/S	10,000	10,000	10,000	10,000	10,000
64110.61	Concrete Under Bins Talbot & Dunolly	0	0	0	0	0
64110.62	Transfer Stations Mobile Bin Lifters	10,000	10,000	10,000	10,000	0
64110.65	Carisbrook Transfer Station Litter Control Fences	0	0	0	75,000	0
64110.66	Dunolly Transfer Station Seal Entry Road	0	75,000	0	0	0
64110.67	Talbot Transfer Station Seal Entry Road	0	0	150,000	0	0
64110.68	Special Event Bin Caps	16,000	0	0	0	0
New	Bin Roofs Carisbrook Transfer Station	0	0	0	0	150,000
New	New Groundwater Monitoring Bore Carisbrook	0	25,000	0	0	0
New	New Leachate Monitoring Bore Carisbrook	0	30,000	0	0	0
New	Princes Park Pump Upgrade	25,000	0	0	0	0
	Waste Total	581,000	275,000	265,000	185,000	180,000
64516.01	Information Technology Imp	3,000	3,000	3,000	3,000	3,000
64751.03	General Office Equipment	3,000	3,000	3,000	3,000	3,000
64751.04	PC Network/Hardware	21,000	21,000	21,000	21,000	21,500
64751.29	Server Upgrades	10,000	10,000	10,000	10,000	10,500
64774.13	Aerial Photography	0	0	50,000	0	0
64774.23	Lap Top Assets/Man/Emerg/Pres	0	3,000	0	0	0
New	Upgrade to Windows 2010	50,000	0	0	0	0
64980.50	Goldfields Export Cluster	2,840,000	0	0	0	0
	Admin Total	2,927,000	40,000	87,000	37,000	38,000
	Grand Total	14,986,667	7,629,385	6,487,052	5,263,280	5,225,560

APPENDIX E STANDARD STATEMENTS
BUDGETED STANDARD INCOME STATEMENT

For the year ending 30 June 2013

	Budget
	12/13
	\$
Revenues from Ordinary Activities	
Rates	8,656,890
Operating Grants	7,893,477
Capital Grants	7,839,326
Interest	320,000
User Charges	6,234,335
Statutory Fees	279,750
Reimbursements	235,000
Proceeds from Sale of Assets	1,739,543
Total Revenues	<u>33,198,321</u>
Expenses from Ordinary Activities	
Employee Costs	10,235,753
Materials and Servicables	2,540,975
Contract Providers	8,492,403
Bad Debts	26,300
Depreciation	4,589,831
Written Down Value of Assets Sold	1,762,120
Borrowing Costs	329,973
Total Expenses	<u>27,977,355</u>
Net Surplus(Deficit) from Operations	<u>5,220,966</u>
Movements in Equity	
Net increase(Decrease) in Asset	
Revaluation Reserves	
Total Changes in Equity	<u>5,220,966</u>

BUDGETED STANDARD BALANCE SHEET
As at 30 June 2013

	30 June 2013
Current Assets	
Cash	3,738,720
Receivables	1,784,630
Other	311,103
Non-current assets classified as held for sale	1,393,169
Total Current Assets	<u>7,227,622</u>
Current Liabilities	
Payables	2,622,394
Interest Bearing Liabilities	233,685
Provisions	2,367,114
Total Current Liabilities	<u>5,223,193</u>
Net Current Assets	2,004,429
Non-Current Assets	
Fixed Assets	270,056,956
Investments	360,567
Total Non-Current Assets	<u>270,417,523</u>
Non-Current Liabilities	
Interest Bearing Liabilities	3,921,929
Provisions	2,313,873
Total Non-Current Liabilities	<u>6,235,802</u>
NET ASSETS	<u>266,186,149</u>
Equity	
Accumulated Surplus	119,567,626
Reserves	146,618,523
TOTAL EQUITY	<u>266,186,149</u>

BUDGETED STANDARD CASH FLOW STATEMENT

For the year ending 30 June 2013

	Budget 12/13 \$
Cash flows from operating activities	
Receipts from customers	31,458,778
Payments to suppliers	<u>(21,625,404)</u>
Net cash inflow (outflow) from operating activities	<u>9,833,374</u>
Cash flows from investing activities	
Proceeds from sale of property, plant and equipment	1,739,543
Payments for property, plant and equipment	<u>(14,986,667)</u>
Net cash inflow (outflow) from investing activities	<u>(13,247,125)</u>
Cashflows from financing activities	
Proceeds from borrowings/financing	0
Repayment of borrowings	<u>(721,984)</u>
Net cash inflow (outflow) from financing activities	<u>(721,984)</u>
Net increase (decrease) in cash held	(4,135,734)
Cash at the beginning of the year	<u>7,874,454</u>
Cash at the end of the year	<u>3,738,720</u>

BUDGETED STANDARD CAPITAL WORKS STATEMENT
For the year ending 30 June 2012

	Budget 12/13 \$
Capital Works Areas	
Land & Buildings	6,014,447
Plant & Equipment	1,087,020
Furniture & Fittings	88,000
Infrastructure	7,797,200
	<u>14,986,667</u>
Types of Capital Works	
Renewal	9,899,847
Upgrade	408,000
New	4,678,820
Total Capital Works	<u>14,986,667</u>
Fixed Asset Reconciliation	
<p>The movement between the previous year and the current year in Fixed Assets and Non-Current Assets Held for Sale as shown in the Statement of Financial Position links to the following items:</p>	
Total Capital Works	14,986,667
Asset Revaluation Movement	-
Depreciation	(4,589,831)
Written Down Value of Assets Sold	(1,762,120)
Net Movement in Fixed Assets	<u>8,634,716</u>

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